

Consolidated Statements of Cash Flows

(Figures of less than one million are rounded down)

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
	(10.4.1-'11.3.31)	(11.4.1-'12.3.31)	(12.4.1-'13.3.31)	(13.4.1-'14.3.31)	(14.4.1-'15.3.31)	(15.4.1-'16.3.31)	(16.4.1-'17.3.31)	(17.4.1-'18.3.31)	(18.4.1-'19.3.31)	(19.4.1-'20.3.31)	(20.4.1-'21.3.31)	(21.4.1-'22.3.31)	(22.4.1-'23.3.31)
Cash flows from operating activities													
Profit before income taxes	2,838	2,431	2,547	1,409	4,398	4,145	7,426	5,568	4,277	3,474	2,530	1,114	3,574
Depreciation	1,993	2,021	2,282	2,378	2,456	2,214	2,664	2,820	2,634	2,905	2,749	2,536	2,587
Impairment loss	-	417	-	236	1,258	14	32	-	27	70	357	74	-
Amortization of negative goodwill	(156)	(156)	(156)	(156)	(156)	(156)	(156)	-	-	-	-	-	-
Amortization of goodwill	4	-	376	415	445	217	194	200	204	201	197	203	-
Interest and dividend income	(131)	(147)	(531)	(257)	(167)	(141)	(136)	(161)	(174)	(190)	(54)	31	(251)
Interest expenses	51	56	179	214	187	145	147	101	149	503	(222)	115	147
Loss (gain) on valuation of securities	944	235	246	-	-	-	-	-	-	-	-	-	-
Loss (gain) on sales of shares of subsidiaries and associates	-	-	-	34	(2,708)	-	-	-	-	-	-	-	-
Decrease (increase) in notes and accounts receivable - trade	(992)	(592)	1,462	(2,155)	(1,033)	(336)	(1,321)	1,294	(2,067)	(2,313)	3,530	1,240	(3,421)
Decrease (increase) in inventories	(461)	426	469	(1,456)	(1,999)	947	(2,193)	1,968	(7,101)	(968)	4,265	353	(2,593)
Increase (decrease) in notes and accounts payable - trade	604	(452)	33	592	2,461	545	2,331	(1,426)	3,270	(3,830)	(476)	36	1,982
Other, net	574	456	(201)	465	852	501	767	43	431	1,362	(782)	168	(1,019)
Subtotal	5,269	4,697	6,709	1,720	5,994	8,099	9,756	10,409	1,651	1,214	12,094	5,874	1,006
Interest and dividend income received	132	147	532	258	167	143	137	163	176	192	174	179	252
Interest expenses paid	(51)	(57)	(178)	(203)	(217)	(146)	(147)	(101)	(149)	(503)	(382)	(288)	(147)
Income taxes paid	(1,390)	(1,953)	(322)	(723)	(655)	(1,721)	(2,377)	(2,360)	(1,602)	(1,298)	(1,383)	(1,343)	(851)
Cash flows from operating activities	3,959	2,834	6,741	1,052	5,289	6,373	7,369	8,110	76	(394)	10,503	4,422	260
Cash flows from investing activities													
Purchase of property, plant and equipment	(1,728)	(2,214)	(3,999)	(3,052)	(1,990)	(4,141)	(4,063)	(3,707)	(1,611)	(2,005)	(1,332)	(2,444)	(1,443)
Proceeds from sales of property, plant and equipment	63	153	57	571	955	492	165	163	40	46	10	7	671
Purchase of intangible assets	(110)	(256)	(510)	(283)	(157)	(346)	(326)	(627)	(322)	(276)	(350)	(256)	(211)
Purchase of investment securities	(167)	(426)	(164)	(221)	(1)	(615)	-	-	-	-	-	-	-
Proceeds from sales of investment securities	6	-	7	495	225	298	34	-	5	176	8	-	99
Purchase of shares of subsidiaries and associates	-	-	(1,250)	(1)	-	-	-	-	-	-	-	-	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(8,625)	(21)	-	-	-	-	-	-	-	-	-	-
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	-	6,178	-	-	-	-	-	-	-	3,638
Proceeds from refund of long-term deposits	-	-	-	-	-	-	-	-	-	-	500	2,500	-
Payments for long-term deposit paid	-	-	-	-	-	-	-	-	(1,000)	(2,000)	-	(1,000)	-
Other, net	1,940	1,028	54	(32)	40	(19)	(114)	(133)	69	(60)	(24)	(25)	(1,409)
Cash flows from investing activities	5	(10,340)	(5,828)	(2,524)	5,250	(4,332)	(4,302)	(4,305)	(2,818)	(4,120)	(1,187)	(1,219)	1,349
Cash flows from financing activities													
Net increase (decrease) in short-term loans payable	9	17,332	(14,166)	(603)	802	741	(1,636)	(2,404)	8,781	(3,124)	(5,181)	(558)	2,812
Proceeds from long-term loans payable	200	1,000	7,166	1,400	945	440	2,837	135	-	6,543	-	-	2,632
Repayments of long-term loans payable	(767)	(1,775)	(1,339)	(4,608)	(2,273)	(3,154)	(1,839)	(1,503)	(1,253)	(1,518)	(26)	(10)	(7,909)
Redemption of bonds	-	(4,500)	-	-	(5,065)	-	-	-	-	-	-	-	-
Proceeds from issuance of bonds	-	-	8,000	5,000	-	-	-	-	-	-	-	-	-
Cash dividends paid	(449)	(440)	(428)	(427)	(428)	(666)	(643)	(1,072)	(977)	(978)	(979)	(981)	(957)
Dividends paid to non-controlling interests	(424)	(434)	(224)	(172)	(151)	(316)	(611)	(598)	(743)	(401)	(494)	(658)	(528)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	-	-	-	-	-	(79)	(1,890)	-	-	-	-	-	-
Purchase of treasury shares	(7)	(1,350)	(0)	(3)	(5)	(3)	(8)	(0)	(0)	Δ0	-	(406)	(847)
Purchase of treasury shares of subsidiaries	-	(2,850)	-	-	-	-	-	-	-	-	-	-	-
Other, net	(56)	(71)	(108)	(771)	(55)	(57)	649	(66)	(66)	(191)	(258)	(319)	(273)
Cash flows from financing activities	(1,495)	6,909	(1,102)	(185)	(6,231)	(3,096)	(3,142)	(5,510)	5,739	328	(6,939)	(2,934)	(5,072)
Effect of exchange rate change on cash and cash equivalents	(9)	42	592	487	935	(540)	(196)	(11)	(277)	130	(87)	411	845
Net increase (decrease) in cash and cash equivalents	2,459	(553)	402	(1,170)	5,243	(1,596)	(273)	(1,716)	2,720	(4,055)	2,288	680	(2,616)
Cash and cash equivalents at beginning of period	10,738	13,197	12,643	13,046	11,876	17,287	15,691	15,417	13,701	16,422	12,366	14,654	15,335
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	-	-	167	-	-	-	-	-	-	-	-
Cash and cash equivalents at end of period	13,197	12,643	13,046	11,876	17,287	15,691	15,417	13,701	16,422	12,366	14,654	15,335	12,718